

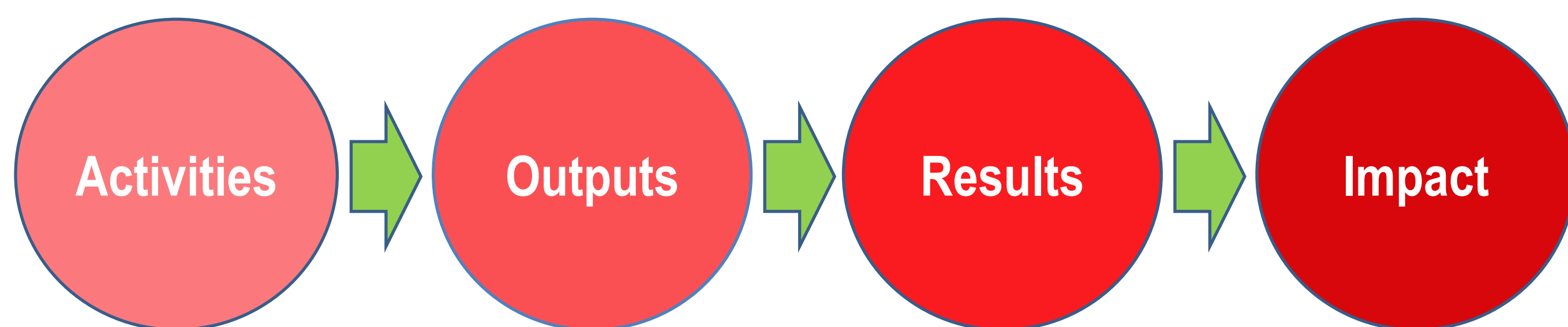
The chain-of-effects approach in Denmark

All projects funded by ERDF and ESF must have a clear intervention logic: Projects must contribute with measurable results to the realisation of the specific objective set out in the investment priority of the relevant programme. All applicants must describe the chain of effects of their project, i.e. the connection between project activities, outputs, results and impact. The chain of effects must be clear, logical, and describe the critical assumptions linking activities, outputs and results. If possible, all fundamental assumptions must be evidence-based.

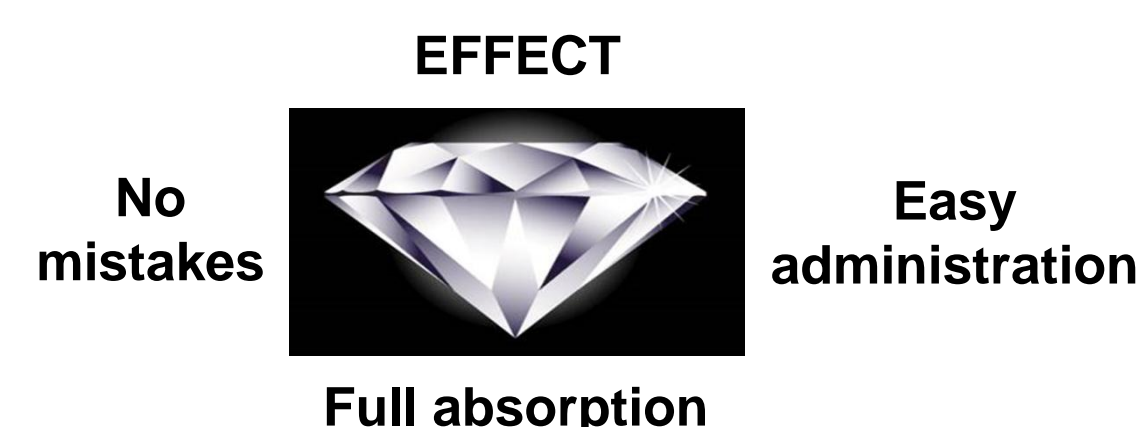
In 2014-20, Denmark will implement one ERDF and one ESF programme. Each will benefit from €207 million of European funding. The programmes are implemented in collaboration of the Managing Authority (Danish Business Authority) and Regional Growth Fora.

NEW: There is increased interest in gaining a better understanding regarding results of public intervention. The new approach follows a 2013 evaluation and an Audit Office review that conclude that many projects need to improve their chain of effects approach;¹ it was difficult to understand project objectives and expected results. Yet, this was not a requirement in 2007-13 when the focus was more on establishing new networks and collaborations rather than quantifiable results.

Chain of effects



Active balancing of
conflicting considerations



Result meetings

Before submitting their application, potential beneficiaries are invited by the Growth Forum secretariat to discuss the project's chain of effects and its contribution to regional priorities



Success criteria

Projects are assessed on the basis of information provided on activities, outputs and effects, as well as approaches to measuring them (data source and responsible staff)

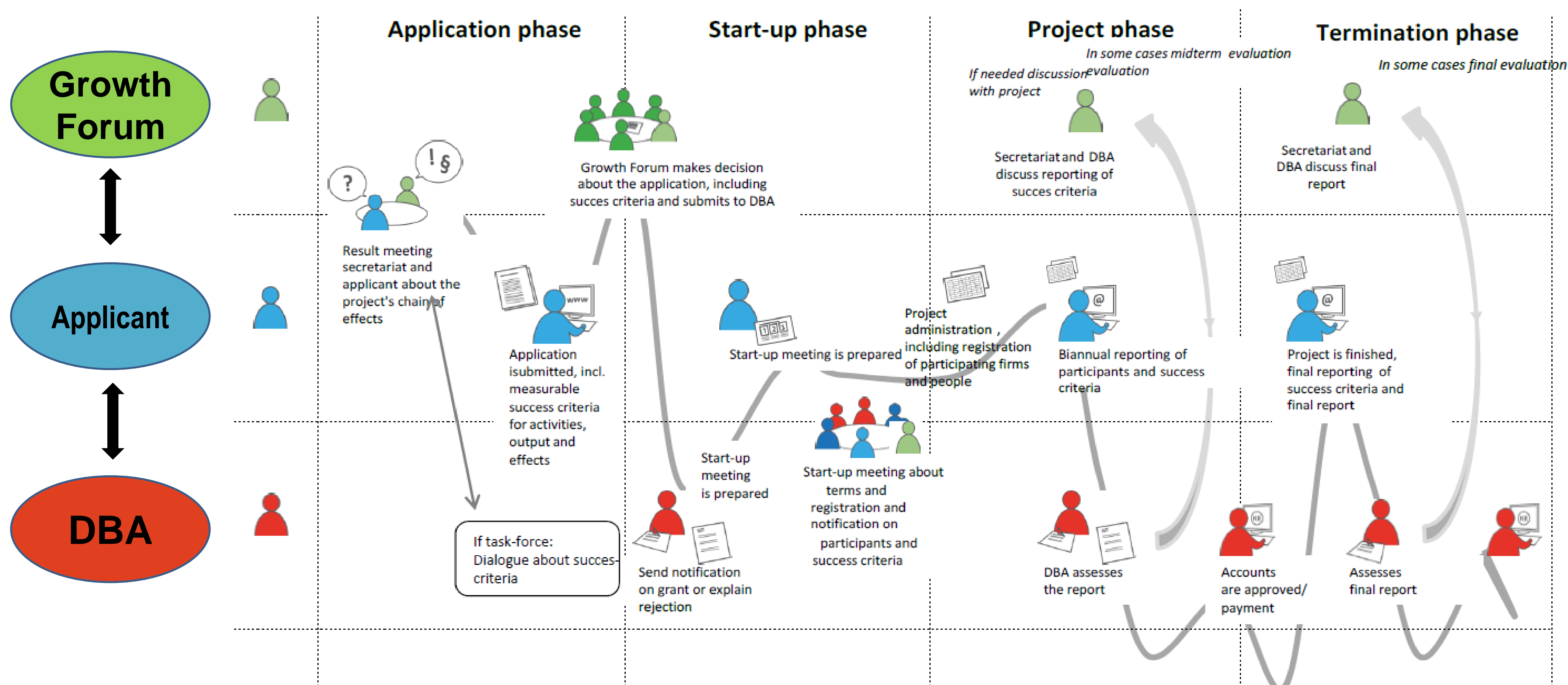


3 types of indicators

The application requires:

- **programme indicators**
→ contribution to ERDF/ESF OP objectives
- **region-specific indicators**
→ contribution to regional growth strategy
- **project-specific indicators**
→ to complement above if needed

Project application and implementation process



For further information, please contact the Danish Business Authority: hanhen@erst.dk or sukibr@erst.dk

¹ COWI (2012) Tværgående evalueringsrapport. Afsluttende rapport, februar 2012. Vækstforum Nordjylland -

http://www.rn.dk/~media/Rn_dk/Regional%20Udvikling/Regional%20Udvikling%20sektion/Analyser%20og%20rapporter/COWI_Midtvejsevaluering_VækstforumNordjylland_februar2012.ashx

Damvad (2013) Mål, midler og effekter i strukturfondsindsatsen: En temaevaluering udarbejdet af DAMVAD for Erhvervsstyrelsen, Damvad, Copenhagen

http://regionalt.erhvervsstyrelsen.dk/file/407059/temaevalueringssrapport_damvad_juni_2013.pdf