



The Operation Logic Table in Wales

An important component of results-orientation in the 2014-20 programmes in Wales has been to extend the intervention logic approach down to project level. Results-orientation is understood as demonstrating that interventions are achieving what is set out in the programme, a logical progression between the thematic objectives to the actions that projects are implementing, and being able to measure what is being achieved. Applicants need to complete an 'Operation Logic Table' in line with the OP intervention logic.

In 2014-20, Wales will benefit from €2,144 million, divided between West Wales and the Valleys, a Less Developed Region (€1,783 million) and East Wales, a More Developed Region (€361 million). There will be four OPs, two (ERDF and ESF) in West Wales and two (ERDF and ESF) in East Wales.

NEW: 2-stage-process: Operation Logic Table and Business Plan

- The Operation Logic Table replicates the former Expression of Interest, but is not a formal part of the process.
- The number of project selection criteria has been reduced and streamlined; they will be applied in a staged process.
- What were called projects in 2007-13 will now be called 'operations' in line with EC regulatory terminology.
- 'Operations' can have multiple projects within them, e.g. a regeneration operation composed of a renewal scheme project which is procured, a landscaping scheme project and an aid scheme project. Projects will each have single beneficiaries/activities.
- There will be one logic table for ERDF applications and one for ESF.

Stage 1: Operation Logic Table

'Structured conversation' between applicant and development officers at pre-planning stage to

1) prove logical link between specific objectives and final outcomes

Specify how objectives will be achieved and potential contribution towards programme indicators

Purpose: Gauge whether the proposed operation has clear objectives and a clear understanding of how they would be achieved

2) prove logical link between targeted sector/groups and particular barriers faced and/or opportunities present for those groups

Specify actions to be undertake to overcome barriers/realise opportunities; and how the operation would align and add value to the demand drivers under Wales' Economic Prioritisation Framework (EPF)

Purpose: Gauge whether the proposed operation understands the need and target groups/sector for the proposed operation and how it would align effectively with the demand drivers and existing provision under the EPF

Proposal is viable

Proposal is not viable

Informal application process

Formal application process

Stage 2: Business Plan

Core selection criteria (3), each with specific evidence requirements:

- 1) Strategic fit
- 2) Delivery arrangements
- 3) Financial aspects and compliance

Positive assessment

Negative assessment

Additional key selection criteria (6), each with specific evidence requirements

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Example of further criterion 'Indicators and Outcomes'. Criteria rating based on response to:

Detailed narrative of the expected outputs, results and impacts, including

- analysis of predicted longer-term benefits;
- short and medium term outputs and results and associated targets;
- details of the activities that will be undertaken to achieve these.

A clear logical flow should be demonstrated between the planned activities, the short and medium-term indicator achievement and the long term benefits. Details of the identified post responsible for delivery and monitoring of each identified indicator must be provided.

An attached delivery profile must include achievement of all key activities, indicators and outcomes in a set of realistically timetabled milestones over the duration of the operation. A monitoring and evaluation plan must also be included.

As in 2007-13, the scoring framework will be based on high, medium, low and minimal rankings; consistent use of criteria ratings will be ensured.

✓ Project approval

For further information, please contact the Welsh European Funding Office: david.thomas7@wales.gsi.gov.uk

Guidance documents

Applying for EU Funding – Part 1: The Pre-Planning Stage: First Contact with WEFO and Completing the Operation Logic Table <http://wales.gov.uk/docs/wefo/publications/140325applyingforfundingpart1en.pdf>

Proposed Application Process for 2014-2020 Programmes: Draft Q&A for WEFO Beneficiaries <http://wales.gov.uk/docs/wefo/publications/applyingforfundingguidance/140117qandaapplyingforfundsden.pdf>

Initial guidance document: the 2014-2020 appraisal process <http://wales.gov.uk/docs/wefo/publications/140117appraisalprocessguidanceen.pdf>