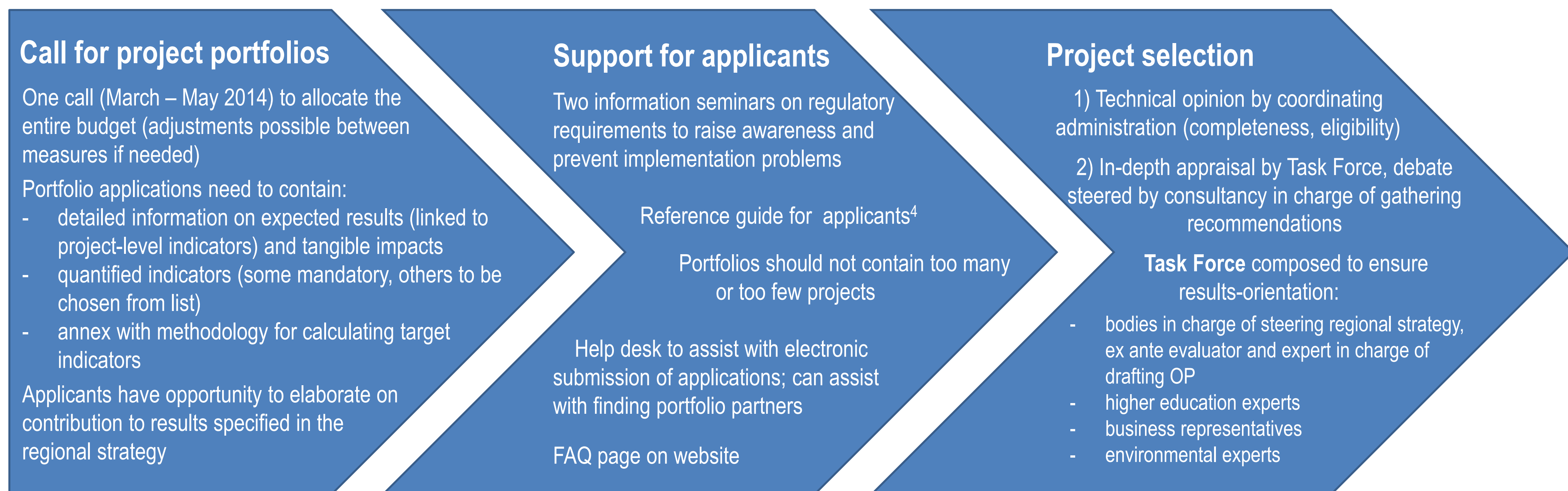


Greater results-orientation through synergies – Wallonia's project portfolios

The public administration of the Belgian Walloon region has made efforts to enhance programme effectiveness through its approach to project generation and selection since 2000-06. At the beginning of the period, one call for strategic project portfolios is launched to allocate the majority of resources. Processes have been refined over time based on evaluation evidence. In 2014-20, the underlying focus on results-orientation is made more explicit in terms of requirements for applicants, support measures and in the field of public procurement.

In 2014-20, the Walloon region will benefit from €1.078 billion implemented via one ERDF (€681 million) and two ESF OPs (€397 million).



NEW: Results-orientation integrated in approach to public procurement via mandatory clauses for all contract sizes in order to generate more results on the ground

- environmental clause: reduce consumption of resources, waste production and emissions
- social clause: training / integration of lowly qualified jobseekers, apprentices, interns, handicapped or otherwise discriminated groups
- ethical clause: acquisition of goods or services under fair and human conditions

Project generation & selection in 2014-20

Evaluation evidence (2010 and 2013)

Thematic coverage:

- Entrepreneurship, innovation, synergies and partnerships, development of urban poles
- Infrastructure for development poles
- regeneration of wasteland, urban renewal

Findings on the added value of project portfolios:

- Significant increase in average project size²
- Projects with high levels of synergies perform better in achieving outputs and results
- Marketing and exit strategies need to be improved³

Approach taken in 2007-13

- First call for project portfolios based on geographical, thematic, strategic or functional coherence coordinated by a lead partner
- Aim to improve effectiveness of interventions based on sufficient critical mass and increased visibility
- Second call carried out to allocate leftover funding under certain measures
- Assessment shows that projects are in line with initial plans

Evaluation evidence (2003)¹

- Enhancing synergies at the level of project and programme managers helps create leverage effects and maximise programme effectiveness
- Systematic awareness-raising regarding strategic programme orientations necessary
- Programme managers need adequate support
- Greater interaction between programme administrators needed

For further information, please contact the Structural Funds Coordination Unit in the Walloon administration: dcfs@spw.wallonie.be

1) Objective 1 Phasing-out programme of Hainaut, Mid-term evaluation, November 2003, Synthesis, p.6.

2) Service Public de Wallonie (2010) *Analysis of the added value generated by project portfolios and single projects in the framework of the Convergence and C&E ERDF OPs 2007-2013*, Final Report.

3) Service Public de Wallonie (2013) *Analysis of the added value generated by project portfolios and single projects in the framework of the Convergence and C&E ERDF OPs 2007-2013*, Final Report.

4) Département de la Coordination des Fonds structurels (2014) *Guide pratique de référence pour les porteurs de projets*, Appel à projets publics FEDER du 14 mars au 15 mai 2014, Programmation 2014-2020, 14.03.2014.