



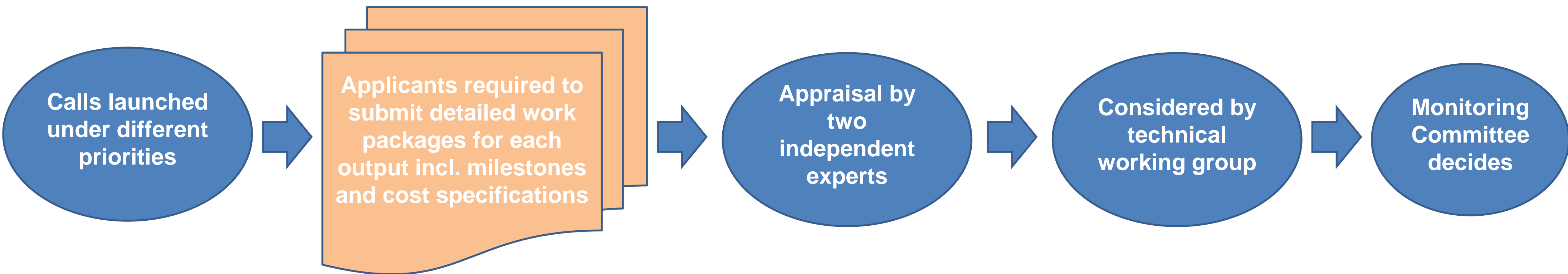
# Results-oriented application and selection procedures in Vlaanderen

According to the ERDF Managing Authority in the Belgian region of Vlaanderen (Enterprise Agency), results-orientation can be achieved through selecting the most appropriate projects that contribute directly to the Programme's priorities, mostly through their outputs. It is considered a horizontal principle which applies to all projects and which the Programme will monitor at all stages of the programme and project cycle. Compared to the 2007-13 period, selection criteria focus more on results-orientation. Call-specific criteria will also become more important. It is foreseen that future calls will be very clear and explicit in terms of their objectives and expected results. In addition, value-for-money considerations will receive more attention in 2014-20 through the requirement to submit 'work packages'.

In 2014-20, Vlaanderen will benefit from €173 million of ERDF funds.

## Increased results-orientation of selection criteria

Criteria 2014-20	Score (comparison with 2007-13)
<b>1 Scope</b>	<b>25 (20)</b>
1.1 Problem analysis	5
1.2 Objectives	5
1.3 Work packages	5
1.4 Outputs – Deliverables	10
1.5 Call-specific criteria	Tbc
<b>2 Quality</b>	<b>25 (30)</b>
2.1 Organisational structures	5
2.2 Staff specifications	5
2.3 Innovative characteristics	5
2.4 Long-term impact	5
2.5 Horizontal themes	5
<b>3 Budget</b>	<b>20 (10)</b>
3.1 Costing	5
3.2 Costing plan per work package	5
3.3 Project financing	5
3.4 Project income	5
<b>4 Communication</b>	<b>10 (n/a)</b>
4.1 Mandatory communication activities	5
4.2 Targeted activities	5
<b>5 Planning</b>	<b>10 (5)</b>
5.1 Completeness / detail	5
5.2 Achievability	5
<b>6 Indicators</b>	<b>10 (5)</b>



## Challenges and learning

The transparency of the scoring process is being discussed to examine how to improve project appraisal. Issues for discussion include

- whether it is easier to use an extended scale (e.g. 1-1000 instead of 1 – 100 or 1 - 10) in order to better differentiate between projects;
- the motivation of the score which is to a certain extent a subjective and personal process.

The Flemish administration intends to develop more detailed indicators and guidance for each scoring criterion to achieve a more objective score. The overall aim is to tighten up the process to provide a strong justification for project choices in order to limit political interference.

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See also [http://www.agentschapondernemen.be/sites/default/files/documenten/ef\\_20100301\\_praktischegids\\_projectindiening\\_0.pdf](http://www.agentschapondernemen.be/sites/default/files/documenten/ef_20100301_praktischegids_projectindiening_0.pdf);  
<http://www.agentschapondernemen.be/artikel/praktische-gidsen-en-sjablonen#2> (in Flemish)